“Successful inclusion of people with disabilities starts with a commitment from the top, quality customer service on the frontline, and a thorough understanding of the standards, regulations and emerging best practices.”

- Jennifer Skulski, principal

Nationally recognized expert on ADA/504 compliance
Specialization in parks & recreation, museums, and municipal government
More than 28 years experience as a national trainer on Title II, the accessibility standards, universal design and ADA compliance in parks and recreation.
Conducted assessments of more than 1,000 municipal recreation facilities and 60 national parks
Research includes best practices for ADA compliance, comprehensive study of accessible playground surfaces, and ticketing policies.
Publisher of Accessibility Management News
Authored numerous articles on application of the ADA

DBE/WBE
When I grow up, I want to be an ADA Coordinator.

Said NO ONE! EVER!

POLL QUESTION #1
What statement most closely matches your organization?
A. We have a full-time ADA Coordinator.
B. Our ADA Coordinator has several other responsibilities.
C. We haven't had an ADA Coordinator in [X] years.
D. I have no idea if we have an ADA Coordinator.

30th Anniversary
Americans with Disabilities Act

Where have we been?
Where are we going?
What do we need to get there?
ADA Compliance
SMASHED

What does our ADA implementation look like in the time of COVID-19?

WHAT'S FAIR

Source: Jamie Sabbach, A Call to Action for Parks and Recreation Webinar (4/23/2020)

TITLE II ADMINISTRATIVE REQUIREMENTS

Designated a responsible employee (Entities with 50+ employees)

Notice to the public (All public entities)

Grievance procedure (Entities with 50+ employees)

Self-Evaluation (All public entities)

Transition Plan (Entities with 50+ employees)

These documents (Self Evaluation & Transition Plan) evidence a public entity's good faith efforts to comply with Title II's requirements.

- DOJ Title II Technical Assistance Manual

Self Evaluations & Transition Plans-Part 1
ADAOnline 2020
April 27, 2020
POLL QUESTION #2
Do you have all of your administrative requirements in place?
A. YES, most definitely!
B. We have most in place.
C. We have some in place.
D. We are stuck in the mud.

POLL QUESTION #3
What administrative requirement is giving you the biggest challenge?
A. Designated responsible employee
B. Notice to the public
C. Grievance procedure
D. Self evaluation
E. Transition plan
F. None. We TOTALLY know what we are doing!
Self Evaluations & Transition Plans
ADAOnline 2020
April 27, 2020

- Self Evaluations & Transition Plans
- Part 1

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**CHAR**

**Self Evaluation**
- Required of all Title II entities to be completed in 1992.
- For entities with 50+ employees, required to be on file for 3 years.

**Transition Plan**
- Identity Structural & Communication Barriers to Programs & Services
- Schedule for Barrier Removal

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**WHY SHOULD I CARE ABOUT THE TITLE II ADMINISTRATIVE REQUIREMENTS NOW?**

**REASONS “WHY” IT MAY BE NECESSARY TO REVISIT YOUR ADA SELF-EVALUATION & TRANSITION PLAN:**

- It was never completed or only partially implemented in the 1990’s.
- Inquiries have been made by community members with disabilities.
- Facility changes have been made and the original data is out of date.
- Agency policies have evolved.
- New leadership, staff, and/or access team members have come on board.
- The accessibility standards have been revised to include facilities not previously addressed (playgrounds, pools, golf courses, sports facilities, etc.).
- To demonstrate your agency’s “good faith effort” should an ADA complaint or litigation be filed.
Self Evaluations & Transition Plans - Part 1

ADAOnline 2020
April 27, 2020
ADA COMPLIANCE IS EVERYONE’S RESPONSIBILITY

ACCESSIBILITY MANAGEMENT

The process is evaluated to determine “How can we make this work better?”

Consensus is built.

Information is gathered.

The Leadership establishes the Support Team and goals.

An accessibility assessment is conducted to establish a baseline.

Business purpose and mission are defined.

Shared values are clarified.

Responsibilities are delegated.

Implementing an Accessibility Management Program

Designated Employee/CEO

ADA Coordinator

ADA Compliance / Accessibility Management Team


ADA Compliance / Accessibility Management Team

Source: Skulski, J. (2017) Implementing an Accessibility Management Program

Designated Employee/CEO

ADA Coordinator

Engineering / Planning / Design

Operations / Public Works

Programs / Services

Marketing / Communications

Technology

Human Resources

Finance

Risk Management

Legal

ADA Compliance / Accessibility Management Team

• Manage data and information
• Prioritize and implement accessibility improvements identified in the ADA Transition Plan
• Manage ongoing accessibility
• Manage ADA Transition Plan
• Improve communication, coordination and prioritization
• Support compliance
• Oversee compliance
• Facilitate reasonable accommodations
• Support creative approaches to steward accessibility improvements
• Engage proficient resources to support good faith efforts for ADA compliance

Self Evaluations & Transition Plans-Part 1
ADAOnline 2020
April 27, 2020
ADA COMPLIANCE / ACCESSIBILITY MANAGEMENT TEAM

- Meet at kickoff of quarterly at start of project implementation
- Provide updates on ADA implementation in each unit / department
- Guide ADA policy development
- Liaise with disability advocacy groups in the community

INPUT FROM PEOPLE WITH DISABILITIES

- Identifying people with disabilities, family members and advocates
- Developing relationships with organizations and groups (CILs, etc)
- Open public meetings
- Presentations at external group meetings
- Surveys / Needs Assessments
- Facilitated involvement of interested individuals

ADA SELF-EVALUATION

- Comprehensive review of policies and practices
  - The public entity must
    - Identify non-compliance policies and practices
    - Modify policies and practices to bring them into compliance
- Opportunity for people with disabilities and interested parties to review and comment
  - On file for public inspection for 3-years (for entities w/50+ employees)
    - List of interested persons consulted
    - Description of areas examined and identified problems
    - Description of modifications
Key Principles of the ADA

REASONABLE MODIFICATIONS

Changes to policies, practices and procedures to ensure people with disabilities can participate and benefit from the program, service or activity

Required unless the modification would fundamentally alter the nature of its service, program, or activity.

ADA DEFENSES

Direct threat to the health or safety of others
  - Individualized assessment; nature; duration; severity of the risk; probability that the potential injury will actually occur; can the reasonable modifications, auxiliary aids or services mitigate the risk?

Fundamental alteration to the nature of the service, program, or activity

Undue financial and administrative burden
  - Public entity has burden of proof
  - Decision made by CEO

Resources for ADA Self-Evaluations
REVIEW OF POLICIES, PRACTICES & PROCEDURES

Does the policy, practice or procedure screen out or prohibit individuals with disabilities from participating in and enjoying the benefits of the program, service or activity?

☐ No Action Required
☐ Action Required for ADA Compliance
☐ Action Recommended as a Best Practice of Access for People with Disabilities

DOCUMENTS

Organizational and departmental procedure manuals
Brochures on city programs, services and activities
Rules and/or regulations specific to the services of the department or unit
Employment applications
Employee handbook
Emergency preparedness plans
Licensing criteria and applications
Special use permits
Warrants and release forms
Sample meeting and other public notices
Complaint forms
Specific departmental/unit procedures for serving people with disabilities through provisions of auxiliary aids, service or modification of policies.

INTERVIEWS

Interviews with key personnel across all departments/units
What is the function of the department/unit?
How does the department/unit interface with the public?
What policies or procedures may affect how a resident or visitor receives services?
ADA SELF EVALUATION QUESTIONS

NOTICE

Does the Agency have a Notice to the Public?

How is the Notice communicated?

Is it available on more than just the web page?

EXAMPLE

NOTICE TO THE PUBLIC

Cleveland Metroparks
https://clevelandmetroparks.com/about/cleveland-metroparks-organization/accessibility-statement

City of Milwaukee
http://city.milwaukee.gov/Information-and-Services/Accessibility.html/WOou0uk-git

National Park Service Poster (image on next slide)
DESIGNATED OFFICIAL

WHO is the designated official?
How can the person be contacted?

Is the designated official different from the ADA Coordinator?
Should there be different contacts for different programs / services / activities?

Grievance Procedure

How can an individual make an inquiry or file a complaint directly with the agency?
When should the individual expect to receive a response?
What timeframes are involved?
What can the individual do if they do not agree with the response? What is the appeal process?

POLL QUESTION #4

How would you describe your relationship with your disability community?
A. It is FANTASTIC!
B. It is good.
C. It could be better.
Input from People with Disabilities

How is input sought from individuals with disabilities? Is this an ongoing process or a one-time deal?

Disability in leadership

Are people with disabilities represented in your workforce? Are people with disabilities represented in leadership positions? Are people with disabilities represented on your boards, councils, commissions?

AUXILIARY AIDS AND SERVICES

How can individuals make requests for auxiliary aids and services? Is the process centralized or decentralized? Is the availability of auxiliary aids and services clearly communicated in marketing information? Is equipment in place and ready to go? Have service providers been identified and agreements / contracts put into place? Is there a post-program evaluation to assess the quality of the auxiliary aid or service?
Alternate Formats
Is information available in alternate formats?
How is the availability of alternate formats communicated to people with disabilities?
Is the process to make the request centralized or decentralized?
Are staff trained to intake and process the request?

DISABILITY INQUIRY
Do registration forms ask for information on disability? Disabling conditions? Or other medical conditions?
Are medical forms / emergency forms required of all participants?
Are waivers consistent with safety assessments?
Are waivers consistent with business necessity?

ELIGIBILITY CRITERIA
Do programs, services or activities have eligibility criteria?
Is the eligibility criteria communicated in marketing materials, program guides, and service descriptions?
Is the eligibility criteria consistent with skill sets?
Is the eligibility criteria consistent with safety assessments?
Is the eligibility criteria consistent with business necessity?
SERVICE ANIMALS
Is the public informed of the agency’s service animal policy?
Are there instances and/or places where service animals may be restricted?
If so, what is the rationale? Is it consistent with business necessity or direct threat issues?

OTHER POWER-DRIVEN MOBILITY DEVICES
Is the public informed of the agency’s policy on OPMD’s?
Are there instances and/or places where OPMD’s may be restricted?
If so, what is the rationale? Is it consistent with business necessity or direct threat issues?

REASONABLE MODIFICATIONS
What process is in place to evaluate case by case instances to make reasonable modifications?
Is the process centralized or decentralized?
Are staff trained on disability and ADA compliance?
Are modifications documented?
Is there a post program evaluation to assess the quality of the reasonable modification?
### Contracts & Partnerships

What requirements are made of contractors and partners to ensure their compliance with the ADA? Are roles and expectations clearly defined?

### SAFETY

How are safety concerns assessed? Is the Safety Coordinator / Risk Manager involved? Is the assessment documented?

### When you have to say “NO”

Is the designated official involved in the determination? Is the denied request documented with explanation of the assessment and rationale?
Action Plan
What policies and procedures need to be modified?
What person/department is responsible for each modification?
Are there costs associated with the modification?

HOMEWORK
• Review your last ADA Self Evaluation? Has anything changed?
• Convene your accessibility management team for a reality check.
• Utilize the 30th anniversary of the ADA to reconnect with your disability community (listening sessions, focus groups, relationship building with disability organizations)